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18 UNITED STATES DISTRICT COURT  
19 NORTHERN DISTRICT OF CALIFORNIA  
20 SAN FRANCISCO DIVISION

21 BARE ESCENTUALS BEAUTY, INC. a  
22 Delaware corporation

23 Plaintiff,

24 vs.

25 L'ORÉAL USA, INC., a Delaware  
26 corporation and L'ORÉAL S.A., a French  
27 Société Anonyme,

28 Defendants.

CASE NO. C-07-1669 MMC

**L'ORÉAL S.A.'S REPLY MEMORANDUM  
OF POINTS AND AUTHORITIES IN  
SUPPORT OF MOTION TO DISMISS FOR  
LACK OF PERSONAL JURISDICTION**

Date: May 2, 2008  
Time: 9:00 a.m.  
Courtroom 7, 19th Floor  
The Honorable Maxine M. Chesney

Complaint Filed: March 22, 2007

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## **MEMORANDUM OF POINTS AND AUTHORITIES**

## I. PRELIMINARY STATEMENT

Plaintiff has failed to refute a single fact or legal precedent contained in L'Oréal's initial memorandum and declarations. Instead, it invokes buzzwords found in decisional law addressing jurisdiction as its way of bridging the gap between the activities of L'Oréal S.A. ("L'Oréal"), a French société anonyme that conducts no business in the United States, has no physical presence in the United States and was not involved in the creation or development of the trademark or TV commercial at issue, and the activities necessary to subject a party to jurisdiction. Through the use of creative writing, plaintiff converts a single window shopping trip into "market research," mere awareness into "targeting," viewing a video into "organizing activity," receiving a copy of an e-mail into "involvement," and more. Such linguistic gymnastics cannot substitute for the facts needed to satisfy the rigorous requirements before a foreign company may be subjected to this Court's jurisdiction. L'Oréal is confident that this Court will see through the ploy and grant L'Oréal's motion.

Among the most telling indicators that plaintiff itself knows that this court lacks jurisdiction over L'Oréal is the blunderbuss approach it takes, arguing first general jurisdiction, then specific; national, then local; alter ego, then agency; and finally for sanctions without violation of an order – and all unencumbered by the facts.<sup>1</sup> Among the exaggerations and mischaracterized “facts” that plaintiff relies on are:<sup>2</sup> (a) L'Oréal's mere *awareness* of plaintiff and its products provides the basis for jurisdiction (4-5); (b) a L'Oréal employee's *shopping* in a mall in California constitutes significant market research<sup>3</sup> (6); (c) *viewing* a video in New York of consumers applying plaintiff's products in California is a significant contact with this forum<sup>4</sup> (7);

<sup>1</sup> The Court is asked to view with great skepticism any asseveration of plaintiff that is not tied to a record reference and those that on their face attempt to enhance and elevate innocuous facts to a status they do not deserve. Frequently, even those "facts" with record references are not supported by the citation on which they rely.

<sup>2</sup> Each statement is followed by a page reference to plaintiff's brief.

<sup>3</sup> See *infra*, at 12 & n.50.

<sup>4</sup> Declaration of Sara J. Crisafulli, dated April 18, 2008 (“Crisafulli Decl.”), ¶ 5, Ex. C, at 110:24-112:11 (witness remembers L’Oréal employee “showing the DVD” but does not know whether it was “organized by L’Oréal France”).

1 (d) the *subjective, uninformed opinion* of two lay employees is somehow binding as to L'Oréal's  
 2 legal structure<sup>5</sup> (10-11); (e) periodic *telephone calls* between L'Oréal and LUSA employees are  
 3 jurisdictionally meaningful<sup>6</sup> (7); (f) ordering a *trademark clearance search report* by a L'Oréal  
 4 attorney is doing business in the U.S. (11); (g) assigning the same lawyer to L'Oréal's and  
 5 LUSA's Web site somehow renders those companies a single entity (11); and (h) isolated  
 6 communications and testimony taken out of context.<sup>7</sup>

7 These inconsequential details are at the heart of plaintiff's claim of jurisdiction.  
 8 Under any theory, however, individually or in the aggregate, they do not satisfy the strict  
 9 requirement that a defendant must have "certain minimum contacts with the forum such that the  
 10 maintenance of the suit does not offend traditional conceptions of fair play and substantial  
 11 justice." *Doe v. Unocal Corp.*, 248 F.3d 915, 923 (9th Cir. 2001) (citing *Int'l Shoe Co. v. State of*  
 12 *Washington*, 326 U.S. 310, 316 (1945)). Similarly, any isolated or fleeting contact L'Oréal may  
 13 have had with the forum does not evidence "express aiming" as required to support a finding of  
 14 specific jurisdiction. See *Pebble Beach Co. v. Caddy*, 453 F.3d 1151 (9th Cir. 2006).

## 15 II. RELEVANT FACTS

### 16 A. L'Oréal Does Not Control or Direct the Activities of LUSA as Related to 17 BARE NATURALE

18 As plaintiff is well aware after four depositions, L'Oréal had no control or  
 19 oversight of the development of the BARE NATURALE franchise. L'Oréal's role was little more  
 20 than that of a vendor.<sup>8</sup> The product concept, development, package design, name selection,  
 21 advertising claims approval, sourcing of materials, product manufacture, and creation and  
 22 approval of advertising and marketing materials were all undertaken by LUSA.<sup>9</sup> When LUSA

23 <sup>5</sup> See *infra*, at 7-8 & n.36.

24 <sup>6</sup> Plaintiff alleges that Ms. Colombel visited the U.S. and participated in "twenty conference  
 25 calls for every in-person trip" but ignores that she made only one trip. See Pl. brief at 7, 21;  
 26 but see Crisafulli Decl. ¶ 3, Ex. A, at 32:18-33:6 (it is difficult to estimate number of calls).

27 <sup>7</sup> See, e.g., Pl. brief at 8 (referencing one email from LUSA to L'Oréal regarding properties of  
 28 BARE NATURALE formulas); *id.* (referencing one claims validation form on which L'Oréal  
 labs responds as to claims that are supported by technical properties), but see *infra*, at 2-4.

<sup>8</sup> Crisafulli Decl., ¶ 5, Ex. C, at 42:21-43:7; 57:6-15.

<sup>9</sup> *Id.*, ¶ 5, Ex. C, at 55:13-17; 57:6-58:8; 75:3-76:13; 78:14-18; 107:12-16; 121:16-20; *Id.*, ¶ 6,  
 Ex. D, at 23:12-24:3; 44:20-45:5; 56:21-24; 59:11-24; 60:7-11; 61:17-20; *Id.*, ¶ 4, Ex. B, at

1 developed the concept of BARE NATURALE, in accordance with standard operating procedures,  
 2 its New Product Development (“NPD”) team drafted a brief or “marketing charter” that included  
 3 the specifications for the proposed product, namely, product type, launch date, country of planned  
 4 launch, product concept, target demographics, competitive environment, formula requirements,  
 5 packaging specifications and claims, *inter alia*.<sup>10</sup> The marketing charter was written to assist the  
 6 selected laboratory, this time L’Oréal’s labs in France, in developing the formula to LUSA’s  
 7 specifications, and neither required nor allowed for changes.<sup>11</sup> LUSA sent the marketing charter  
 8 to Ms. Delphine Viguier, the marketing director for the make-up division of the “L’Oréal Paris”  
 9 brand<sup>12</sup> in France, who is responsible for prioritizing the work of the L’Oréal labs in France with  
 10 respect to L’Oréal Paris-branded products.<sup>13</sup> The L’Oréal labs then acted as any other vendor and  
 11 developed the product formula to the specifications of the marketing charter, sent the formula  
 12 back to LUSA’s marketing team for final approval, and signed off on the technical aspects of the  
 13 formula, known as officialization.<sup>14</sup> And just as it would with any vendor, LUSA compensated  
 14 L’Oréal for the use of its labs in France in the form of royalties, paid pursuant to a license  
 15 agreement.<sup>15</sup> Thus, the involvement of L’Oréal’s labs in France was that of a supplier, similar to  
 16 any other vendors that LUSA regularly uses.<sup>16</sup>

17 A similar process was followed with respect to the advertising claims that LUSA  
 18 considered using in connection with BARE NATURALE. LUSA’s NPD team created a  
 19 preliminary list of claims it would like to make with respect to the BARE NATURALE product  
 20 and sent it to LUSA employee Zouhair Stephan, who is responsible for claims substantiation for

21 85:5-12; 85:25-86:4.

22 <sup>10</sup> *Id.*, ¶ 5, Ex. C, at 64:18-65:22; *Id.*, ¶ 6, Ex. D, at 66:6-17; plaintiff’s Declaration of Joseph M. Morris, dated April 4, 2008 (“Morris Decl.”), ¶ 30, Ex. BB.

23 <sup>11</sup> Crisafulli Decl., ¶ 5, Ex. C, at 57:6-58:8; 70:8-71:24; *Id.*, ¶ 6, Ex. D, at 65:4-66:5; *Id.*, ¶ 4, Ex. B, at 12:14-15; 21:12-22-10.

24 <sup>12</sup> “L’Oréal Paris” is a brand, not a legal entity. *Id.*, ¶ 5, Ex. C, at 5:21-23; 34:19-25; *Id.*, ¶ 4, Ex. B, at 5:21-25; *Id.*, ¶ 3, Ex. A, at 9:2-5.

25 <sup>13</sup> *Id.*, ¶ 5, Ex. C, at 66:24-67:20; 67:25-68:9; 68:17-69:2; *Id.*, ¶ 6, Ex. D, at 67:2-16; *Id.*, ¶ 4, Ex. B, at 67:10-22.

26 <sup>14</sup> *Id.*, ¶ 5, Ex. C, at 63:12-64:7; *Id.*, ¶ 6, Ex. D, at 45:12-18; *Id.*, ¶ 4, Ex. B, at 22:12-24:15; 60:5-8.

27 <sup>15</sup> *Id.*, ¶ 5, Ex. C, at 13:24-14:8; 15:4-7; 45:5-10; 69:3-6; *Id.*, ¶ 6, Ex. D, at 62:22-63:9.

28 <sup>16</sup> *Id.*, ¶ 5, Ex. C, at 42:21-43:7; 44:16-45:4; 84:18-85:2; *Id.*, ¶ 6, Ex. D, at 63:15-18.

1 LUSA in Clark, New Jersey, for coordination of the testing and approval process.<sup>17</sup> Mr. Stephan  
 2 determined which claims were purely regulatory (e.g., subject to the U.S. Food & Drug  
 3 Administration's review), for which he is responsible, which claims could not be made based on  
 4 LUSA's internal policies, and which claims required technical substantiation by the labs.<sup>18</sup> For  
 5 those claims requiring substantiation, he forwarded them to L'Oréal's labs in France – the labs  
 6 that developed the BARE NATURALE formula – for the appropriate testing to be carried out.<sup>19</sup>  
 7 After the claims were tested, Dolorés Colombel, the communications liaison between the L'Oréal  
 8 labs in France and LUSA's marketing team, sent the results of the tests to Mr. Stephan who  
 9 submitted his final claims evaluation to LUSA's marketing team.<sup>20</sup> The ultimate decision on  
 10 which of the permissible claims would be used in the product's advertising was entirely in the  
 11 hands of LUSA.<sup>21</sup> No claims were suggested by L'Oréal employees and no other approval was  
 12 required.<sup>22</sup> Cf. Pl. brief, at 7-9.

13 L'Oréal does not sell or market *any* products in the United States.<sup>23</sup> L'Oréal does  
 14 not sell or market any products bearing the BARE NATURALE name *anywhere*.<sup>24</sup> All decisions  
 15 regarding the development, testing, market introduction, advertising and marketing of BARE  
 16 NATURALE were within the exclusive province of LUSA.<sup>25</sup>

#### 17       B.     L'Oréal is Legally Prohibited From Producing Documents

18 As plaintiff is aware, based on a recent French Supreme Court decision (*see* Cass.  
 19 crim., 12 décembre 2007, N°7168), recently publicized in the French general press, L'Oréal is  
 20 prohibited from collecting, transferring, and producing documents in this litigation absent  
 21 adherence to the provisions of the Hague Convention.<sup>26</sup> When L'Oréal became aware of that

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 23       <sup>17</sup> *Id.*, ¶ 5, Ex. C, at 82:6-12; *Id.*, ¶ 4, Ex. B, at 38:25-39:11.

24       <sup>18</sup> *Id.*, ¶ 5, Ex. C, at 80:19-81:25; *Id.*, ¶ 3, Ex. A, at 31:4-13; 39:5-40:7.

25       <sup>19</sup> *Id.*, ¶ 3, Ex. A, at 10:2-11:10; 15:4-16; 19:19-21:10; 100:9-103:2.

26       <sup>20</sup> *Id.*, ¶ 3, Ex. A, at 7:10-24; 113:25-114:13; *Id.*, ¶ 5, Ex. C, at 82:6-12; 82:20-83:3; *Id.*, ¶ 4, Ex. B, at 38:3-9.

27       <sup>21</sup> *Id.*, ¶ 3, Ex. A, at 34:6-19; 37:11-23; 45:20-25; *Id.*, ¶ 5, Ex. C, at 62:22-63:7.

28       <sup>22</sup> *Id.*, ¶ 5, Ex. C, at 82:20-83:3.

29       <sup>23</sup> *Id.*, ¶ 5, Ex. C, at 20:7-25.

30       <sup>24</sup> *Id.*, ¶ 6, Ex. D, at 17:24-18:5; 34:15-23; *see infra*, at 8 & n.39.

31       <sup>25</sup> *See supra*, at 2-3 & n.9.

32       <sup>26</sup> *Id.*, ¶ 7-9, Exs. E-G.

1 decision, it notified plaintiff and sought a legal opinion as to its obligations under French law.  
 2 Although L'Oréal and its counsel, as a professional courtesy, initially agreed to treat L'Oréal as a  
 3 U.S. party for purposes of the jurisdictional discovery process, it since has learned that it is  
 4 prohibited from doing so. If L'Oréal were to comply with the discovery requests of plaintiff or an  
 5 order of this Court, it could be subject to criminal sanctions<sup>27</sup> and potential legal action by its  
 6 employees, in addition to being subjected to public ridicule in France. Accordingly, plaintiff  
 7 must proceed under the Hague Convention in order for the French courts and legal process to  
 8 determine whether L'Oréal may comply with the discovery demands of this lawsuit.

#### 9           C.     Statements Regarding L'Oréal Document Collection Are Not Misleading

10           The Court is respectfully referred to the declaration of Robert L. Sherman, dated  
 11 April 18, 2008 ("Sherman Decl."), submitted herewith.

#### 12           D.     Privileged Documents Are Not Related to the "Grammy Advertisement"<sup>28</sup>

13           L'Oréal was not involved in the creation or approval process of the Grammy  
 14 Advertisement. As addressed *supra*, at 3-4, L'Oréal's involvement in the claims process was  
 15 limited to laboratory testing *in France* to determine whether technical claims intended to be used  
 16 by LUSA were supported by the formula.<sup>29</sup> LUSA documents withheld on the basis of privilege  
 17 contain communications seeking legal advice with respect to the proposed advertising claims.  
 18 LUSA has consented to *in camera* review of certain communications listed on its privilege log.

### 19           III.    LEGAL ANALYSIS

#### 20           A.     Plaintiff Has Not Made a *Prima Facie* Showing of Personal Jurisdiction

21           Plaintiff bears the burden of proving that this Court has personal jurisdiction over  
 22 L'Oréal consistent with the requirements of constitutional due process. *See AT&T v. Compagnie*  
*23 Bruxelles Lambert*, 94 F.3d 586, 588 (9th Cir. 1996). It has not made even a *prima facie* showing

24           <sup>27</sup> The criminal provisions of the "French Blocking Statute," which are set forth in N°80-538  
 25 dated July 16, 1980, provide for punishment of a maximum of 18,000 € fine and/or six  
 months imprisonment.

26           <sup>28</sup> As defined in the Complaint, ¶ 22.

27           <sup>29</sup> L'Oréal and LUSA witnesses uniformly testified that L'Oréal had no involvement in the  
 28 approval of the allegedly false claims used in the Grammy Advertisement. *See Crisafulli*  
*Decl. ¶ 6, Ex. D, at 46:19-47:24; Id., ¶ 5, Ex. C, at 92:10-93:7; 97:8-99:22; Id., ¶ 3, Ex. A, at*  
*12:22-13:22; 34:6-19; see infra*, at 12 & n.49.

1 of facts that support a finding of jurisdiction. *See Data Disc, Inc. v. Sys. Tech. Assocs., Inc.*, 557  
 2 F.2d 1280, 1285 (9th Cir. 1977). L'Oréal's alleged contacts with the forum state, and the  
 3 United States, do not support a finding of jurisdiction under any of plaintiff's various theories.<sup>30</sup>  
 4 The isolated and mischaracterized contacts with the forum that plaintiff attributes to L'Oréal, even  
 5 if taken as true, do not satisfy the requirements of federal due process. *See infra*, at 14.

6       **B. A Decision on Jurisdiction is Not Dependent on a Decision on the Merits**

7           As one of its many diversions, plaintiff argues that a decision on jurisdiction  
 8 should await the completion of merits discovery, and relies on *Data Disc*, 557 F.2d 1280. There,  
 9 however, the court limited such deferral to “*where plaintiff has made a prima facie showing of*  
 10 *jurisdictional facts . . .*” *Id.* at 1289 n.6 (emphasis added). Here, the alleged “jurisdictional  
 11 facts” appear only in plaintiff’s brief – not in documents, deposition testimony or the real world.  
 12 Plaintiff’s claim that jurisdictional facts and the merits are intertwined rings hollow in view of the  
 13 utter void in its opposition papers and does not justify this Court’s delaying the resolution of  
 14 L’Oréal’s motion to dismiss. It would inflict enormous, unjustified and expensive punishment on  
 15 L’Oréal were the Court to keep L’Oréal in the case based only on plaintiff’s say-so. Resolution  
 16 of the trademark infringement and false advertising claims is wholly independent of whether  
 17 L’Oréal is properly before this Court, as jurisdiction is not dependent on a finding of culpability.<sup>31</sup>

18       **C. L’Oréal is Not Subject to Personal Jurisdiction Based on an Alter Ego or  
 19 General Agent Theory**

20           Plaintiff’s allegation that L’Oréal’s subsidiary, LUSA, is the alter ego or mere  
 21 agent of L’Oréal is an affront – and highlights the insincerity of plaintiff’s position. LUSA is one  
 22 of the largest, most prestigious and financially sound cosmetics companies in the U.S. and is an  
 23 autonomous business headquartered in New York that abides by all legal and corporate  
 24 formalities, runs and oversees its own daily operations with its own management, develops and  
 25 markets its own products and pays royalties to L’Oréal for the use of certain trademarks in the

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26       <sup>30</sup> Plaintiff notes that for the purposes of satisfying even a *prima facie* standard, the court  
 27 accepts its version of the facts “as true unless directly controverted.” Nearly every alleged  
 28 “fact” plaintiff relies on is directly controverted by the documentary evidence and deposition  
 testimony adduced in this proceeding. *See infra*, at 7-9. The others are irrelevant.

29       <sup>31</sup> Plaintiff claims that L’Oréal is potentially a contributory infringer, not an infringer, but does  
 30 not explain why.

1 United States. See L'Oréal's initial brief at 3 and accompanying declarations.

2 In order to demonstrate that LUSA is the alter ego of L'Oréal, plaintiff must make  
 3 a *prima facie* case "(1) that there is such unity of interest and ownership that the separate  
 4 personalities [of the two entities] no longer exist and (2) that failure to disregard [their separate  
 5 identities] would result in fraud or injustice." *Doe*, 248 F.3d at 926 (quoting *AT&T*, 94 F.3d at  
 6 591). Similarly, to prove LUSA is the mere agent of L'Oréal, plaintiff must demonstrate that the  
 7 subsidiary functions as the parent's representative by performing services "sufficiently important  
 8 to the foreign corporation that if it did not have a representative to perform them, the  
 9 corporation's own officials would undertake to perform substantially similar services." *Id.* at 928  
 10 (quoting *Chan v. Society Expeditions, Inc.*, 39 F.3d 1398, 1405 (9th Cir. 1994)). Neither is close  
 11 to being true, and certainly is not demonstrated by plaintiff, even *prima facie*.

12 In this circuit, the "alter ego" or "agent" theory fails even where directors of the  
 13 parent sit on the board of the subsidiary, the parent is responsible for sales, has "general executive  
 14 responsibility for the operation" of the subsidiary, "reviewed and approved major policy  
 15 decisions," guarantees obligations of the subsidiary and works closely with executives of the  
 16 subsidiary on pricing, including travel to the United States for such purposes. *Kramer Motors,*  
 17 *Inc. v. British Leyland, Ltd.*, 628 F.2d 1175, 1177-78 (9th Cir. 1980).

18 In awkwardly presenting its alter ego and agency arguments, even plaintiff  
 19 concedes that the "bits of evidence" it cites are not sufficient to support such a finding.<sup>32</sup> It relies  
 20 on such irrelevant, and often misconstrued, "bits of evidence" as: (1) L'Oréal conducted a  
 21 trademark search and filed an application for BARE NATURALE; (2) a L'Oréal employee serves  
 22 as the administrative contact for both LUSA's Web site and L'Oréal's Web site,<sup>33</sup> (3) L'Oréal  
 23 employees have traveled to the United States and have visited LUSA headquarters in New  
 24 York,<sup>34</sup> (4) L'Oréal and LUSA employees communicate via e-mail;<sup>35</sup> (5) non-lawyer L'Oréal

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25 <sup>32</sup> Pl. brief at 23-24.

26 <sup>33</sup> Courts have held that a foreign parent's operation of a Web site containing company and  
 27 product information and links to U.S. subsidiaries does not support a finding of personal  
 jurisdiction). *Quick Techs, Inc. v. The Sage Group PLC*, 313 F.3d 338, 345 (5th Cir. 2002).

28 <sup>34</sup> Plaintiff makes the unsupported allegation that all travel to the U.S. by L'Oréal employees  
 was to visit LUSA. Deposition testimony of L'Oréal employees indicates that is inaccurate.

1 employees have referred to “L’Oréal” as one company, in their own minds;<sup>36</sup> (6) a L’Oréal  
 2 attorney was asked to search for the availability of a trademark;<sup>37</sup> (7) a L’Oréal employee  
 3 informed a LUSA employee that it could not use certain packaging that was already being used  
 4 for a different product in another franchise.<sup>38</sup> Taken together, those “bits of evidence” fall  
 5 woefully short of demonstrating a “unity of interest and ownership” such that the two distinct  
 6 entities “no longer exist.” Plaintiff has offered no evidence to support its claim that L’Oréal is  
 7 “regularly involved” in the “internal affairs or daily operations” of LUSA. None exists.  
 8 Ironically, plaintiff points to nothing about *LUSA* that would render it L’Oréal’s alter ego. What  
 9 acts of LUSA render it such a nullity?

10 Plaintiff also alleges that LUSA is the “mirror image” of L’Oréal and that LUSA  
 11 and L’Oréal offer “virtually identical” products, with the same packaging, same brand name and  
 12 same “marketing strategy.”<sup>39</sup> Although those allegations are inaccurate and unsupported by  
 13 evidence, assuming, *arguendo*, that they were true, that would not be sufficient to support a  
 14 finding of jurisdiction where “the operations of the corporations are kept distinct and separate.”  
 15 *Ameritec Corp. v. Ameritech Corp.*, No. 86-0951, 1986 WL 10702, at \*4 (C.D. Cal. Apr. 29,

16       See Crisafulli Decl. ¶ 3, Ex. A, at 25:17-26:3; *Id.*, ¶ 6, Ex. D, at 11:20-12:2; 38:22-40:5; *Id.*, ¶  
 17 5, Ex. C, at 113:25-114:8.

18       <sup>35</sup> Plaintiff cites to email correspondence between LUSA marketing representatives and L’Oréal  
 19 lab employees regarding certain technical product components. As addressed *supra*, at 3-4,  
 L’Oréal labs act as a vendor for LUSA at times and, thus, such communication does not have  
 any bearing on the corporate relationship between the two entities.

20       <sup>36</sup> Whether two L’Oréal employees consider the two entities to be a single “L’Oréal” in their  
 21 own minds cannot possibly have any bearing on the true relationship between a parent and  
 its foreign subsidiary. Moreover, the witnesses distinguished LUSA from L’Oréal in  
 deposition testimony. See Crisafulli Decl. ¶ 3, Ex. A, at 6:9-16 (When asked “[i]n your  
 22 mind, is L’Oréal one company or many companies,” Colombel replied, “I really don’t know.  
 One company? Many companies? For me it’s one, L’Oréal.”); *Id.*, ¶ 5, Ex. C, at 12:17-14:8;  
*Id.*, ¶ 4, Ex. B, at 31:5-23; *Id.*, ¶ 6, Ex. D, at 22:11-15; 51:17-52:4; 54:7-55:11.

23       <sup>37</sup> Plaintiff misquotes and takes out of context deposition testimony. See Crisafulli Decl. ¶ 6,  
 24 Ex. D, at 50:9-54:3 (discussing trademark clearance process). Naturally, as L’Oréal owns the  
 trademarks that it licenses to LUSA, L’Oréal undertakes the trademark clearance searches.

25       <sup>38</sup> Ms. Viguier responded to LUSA’s inquiry regarding product packaging indicating that  
 26 because the proposed packaging was already in use on an international product, True Match,  
 it would have to select new packaging for Infallible, which was also an international product.  
*See* Morris Decl., ¶ 30, Ex. BB; Crisafulli Decl. ¶ 6, Ex. D, at 16:14-22.

27       <sup>39</sup> Crisafulli Decl. ¶ 6, Ex. D, at 17:24-19:7 (noting differences between Bare Naturale and  
 Accord Parfait Minéral); 31:23-33:9; 34:7-38:14 (same); *Id.*, ¶ 3, Ex. A, at 28:19-29:11; *Id.*,  
 ¶ 4, Ex. B, at 78:21-79:17.

1 1986) (stating that evidence of “suggestive advertisements which could be inferred to imply that  
 2 the moving defendants are a unitary business” did not support general jurisdiction where the  
 3 corporate operations were separate and distinct).

4 Plaintiff makes the unsupported allegation that “because L’Oréal USA conducts  
 5 the very same kinds of operations that its parent does elsewhere,” L’Oréal would perform  
 6 “substantially similar services” if LUSA did not perform them. Pl. brief at 21-24. This Court has  
 7 held that the agency test is not satisfied where, as here, plaintiff offers no evidence for its  
 8 assertion; the subsidiary is fully independent with respect to all aspects of development of  
 9 products for sale in the U.S.; the design, development, manufacture and sale of products in the  
 10 U.S. are not tasks fundamental to the foreign parent’s business; and there is no evidence that the  
 11 parent would begin performing the services if the subsidiary ceased to. *Robinson ex rel.*  
 12 *Hunsinger v. Daimlerchrysler AG*, No. 07-3258, 2008 WL 728877 (N.D. Cal. Mar. 17, 2008).  
 13 Most of all, what plaintiff fails to appreciate is that L’Oréal does not sell BARE NATURALE  
 14 anywhere.<sup>40</sup> It has no need to replace with its own activities what LUSA does with respect to that  
 15 brand.

16 **D. L’Oréal Is Not Subject To General Jurisdiction in California**

17 To establish general jurisdiction in California, plaintiff must prove that L’Oréal’s  
 18 contacts with California are “substantial, continuous and systematic” so as to “approximate[]  
 19 physical presence” in California. *See Doe*, 248 F.3d at 923; *Schwarzenegger v. Fred Martin*  
 20 *Motor Co.*, 374 F.3d 797, 801 (9th Cir. 2004).<sup>41</sup> Plaintiff concedes that L’Oréal is not subject to  
 21 general jurisdiction in California based on its own forum contacts that do not meet the “exacting  
 22 standards” necessary to support a finding of jurisdiction.<sup>42</sup> *Schwarzenegger*, 374 F.3d at 801.

23 **E. L’Oréal Is Not Subject To Specific Jurisdiction in California**

24 Plaintiff argues that L’Oréal is subject to specific jurisdiction in California. To  
 25 meet its burden, plaintiff must demonstrate that L’Oréal “d[id] some act or consummate[d] some

26 <sup>40</sup> See *supra*, at 4 & n.24.

27 <sup>41</sup> See L’Oréal’s initial brief at 5-6 (discussing factors used to determine whether contacts are  
 “continuous and systematic”).

28 <sup>42</sup> Plaintiff argues that California has general jurisdiction over L’Oréal based on its relationship  
 with LUSA. *See infra*, at 9-12.

transaction within the forum or otherwise purposefully avail[ed] itself of the privileges of conducting activities in the forum” and that its claims “arise out of or result from [L’Oréal’s] forum-related activities.” *Doe*, 248 F.3d at 923; L’Oréal’s initial brief, at 6-9.

## **1. L'Oréal Has Not Taken Any Actions Within the Forum to Constitute Purposeful Availment**

Plaintiff has failed to identify a single “deliberate action” taken by L’Oréal within the forum that “invok[es] the benefits and protections of [its] laws” and would constitute purposeful availment. *Panavision Int’l, L.P. v. Toeppen*, 141 F.3d 1316, 1320 (9th Cir. 1998). Its only effort to do so, that L’Oréal broadcast the Grammy Advertisement, is just plain wrong.<sup>43</sup> With respect to the license agreement between L’Oréal and LUSA, it was not negotiated or entered into in California and is not governed by California law. There is no example of L’Oréal’s having “purposefully availed” itself of the benefits and protections of California law or the privilege of conducting activities in the forum.<sup>44</sup> Its contacts with California are, being charitable, “random, fortuitous or attenuated.” *AT&T*, 94 F.3d at 590.

## 2. L'Oréal Did Not “Purposefully Direct” Activities at the Forum

In assessing whether a defendant's outside activities were "purposefully directed" at the forum, the Ninth Circuit applies a modified version of the Supreme Court's *Calder v. Jones*, 465 U.S. 783 (1984) "effects" test, which requires that the defendant (1) committed an intentional act; (2) expressly aimed at the forum state; (3) causing harm that the defendant knows is likely to be suffered in the forum state. *Pebble Beach*, 453 F.3d at 1155-56; *Yahoo! Inc. v. La Ligue Contre Le Racisme et L'Antisemitisme*, 433 F.3d 1199, 1206-07 (9th Cir. 2006), cert. denied, 26 Sup. Ct. 2332 (2006); *Schwarzenegger*, 374 F.3d at 803. The *Pebble Beach* court made clear that the third prong requires "something more" than merely a foreseeable effect in the forum state – and that "something more" requires "express aiming" of the defendant's activities at the forum state. 453 F.3d at 1156 (citation omitted).

<sup>43</sup> See *infra.* at 11-12 & n.49.

<sup>44</sup> See *infra*, at 11-12 & n.19.

Assuming, *arguendo*, L'Oréal approved the Grammy Advertisement, this Circuit has found such contact to be insufficient to support jurisdiction. The *Kramer Motors* court found that a foreign parent's "mere approval" of its U.S. subsidiary's marketing scheme is not "the kind of deliberate forum protection-invoking act which the law requires." 628 F.2d at 1178.

1           Those cases in which the courts of this circuit have found a defendant's activities  
 2 to constitute "express aiming" or "individualized targeting" are different in kind from the alleged  
 3 activities of L'Oréal. In *Panavision*, the defendant registered plaintiff's trademark as a domain  
 4 name in order to extort payment from the plaintiff. 141 F.3d at 1327. The Ninth Circuit found  
 5 that the "something more" aspect of the "effects" test was satisfied because registration of the  
 6 domain name was part of an extortion scheme aimed at a California corporation.<sup>45</sup> *Id.* The court  
 7 required more than mere foreseeability or knowledge that actions would cause harm in the forum.<sup>46</sup>

8           In a case that involved contacts with the forum substantially similar to those of  
 9 L'Oréal here, the Fifth Circuit affirmed a district court's finding that such contacts were  
 10 insufficient to justify the exercise of specific jurisdiction under Rule 4(k)(2) of the Federal Rules  
 11 of Civil Procedure.<sup>47</sup> The foreign defendant's contacts with the United States included: filing an  
 12 opposition to plaintiff's federal trademark application; asserting defendant's use of its mark in  
 13 commerce in the U.S.; retaining a U.S. lawyer to file an opposition proceeding and to negotiate  
 14 with plaintiff; filing a federal intent-to-use trademark application ; contacting U.S. companies  
 15 regarding its re-branding efforts; travel to the U.S. by its director of business development;  
 16 operating a Web site that provided links to its U.S. subsidiaries; and using the trademark in  
 17 question on product advertising and brochures of its U.S. subsidiaries. *Quick Techs.*, 313 F.3d  
 18 338. L'Oréal has done far less.

19           **3.       L'Oréal's Activities Do Not Give Rise To the Claims**

20           The contacts with the forum that give rise to plaintiff's claims are attributable  
 21 solely to LUSA. For example, the Grammy Advertisement, which forms the basis of plaintiff's  
 22

23           <sup>45</sup> Contrary to plaintiff's argument, the court did not find that merely knowing the harm would  
 24 be felt in California was sufficient as "something more." Pl. brief at 15.

25           <sup>46</sup> The Ninth Circuit also has found the third prong satisfied by "individualized targeting." See  
 26 *Pebble Beach*, 453 F.3d at 1157 (citing & distinguishing *Metro. Life Ins. v. Neaves*, 912 F.2d  
 27 1062 (9th Cir. 1990) (defendant sent letter to defraud insurance company located in forum  
 state as part of insurance fraud scheme); *Bancroft & Masters, Inc. v. Augusta Nat'l, Inc.*, 223  
 F.3d 1082 (9th Cir. 2000) (defendant sent letter to California corporation requiring it to sue  
 in order to secure the domain name at issue)).

28           <sup>47</sup> The Ninth Circuit applies the "purposeful direction" analysis of the "effects test" to the Due  
 Process analysis under Rule 4(k)(2). *Pebble Beach*, 453 F.3d at 1159-60.

1 false advertising claim, aired only once and was developed, approved and broadcast at the sole  
 2 discretion of LUSA.<sup>48</sup> When plaintiff's counsel asked the L'Oréal and LUSA defendants whether  
 3 L'Oréal had any involvement in the approval of the allegedly false claims used in the Grammy  
 4 Advertisement, he was informed that L'Oréal had no involvement, inasmuch as such claims were  
 5 not technical and did not require substantiation by the labs.<sup>49</sup> Any remote involvement was in the  
 6 form of technical testing *in France* of the proposed claims generated by LUSA. Final say on all  
 7 advertising claims is the exclusive province of LUSA. Plaintiff is well aware that it was LUSA  
 8 alone that conceived BARE NATURALE and sought to enter the mineral-based cosmetics  
 9 market. L'Oréal did not "specifically target" anything, any place or anyone. Its ultimately  
 10 becoming aware of plaintiff is irrelevant to the jurisdictional inquiry. Finally, plaintiff  
 11 misconstrues the testimony of Ms. Viguer, who stated that she saw mineral-based cosmetics  
 12 while shopping in California, and attempts to categorize that as "market research."<sup>50</sup> Ms. Viguer  
 13 did not conduct "market research," but even if she had, one trip to California for that form of  
 14 "research" would not support a finding of specific jurisdiction.

#### 15                  4.        The Exercise of Jurisdiction Over L'Oréal Would Not Be Reasonable

16                  Although plaintiff has not met its burden of proof on the first two prongs of the  
 17 jurisdictional inquiry, in all events, the assertion of jurisdiction over L'Oréal, a foreign  
 18 corporation,<sup>51</sup> by this Court is not reasonable and defies traditional notions of "fair play and  
 19 substantial justice." *Amoco Egypt Oil Co. v. Leonis Navigation Co.*, 1 F.3d 848, 852 (9th Cir.  
 20 1993). Exposing L'Oréal to potential litigation and criminal sanctions for the violation of French  
 21 employee privacy laws is but one example. *See supra*, at 4-5 & nn.26-27.

22                  **Burden On Defendant.** Plaintiff argues that L'Oréal has an agent and a lawyer in the  
 23 U.S.; thus, there is no burden to litigating here. L'Oréal does not have an agent in the U.S.<sup>52</sup>  
 24 Hiring a lawyer in the U.S. does not alter the fact that all of L'Oréal's employees, files, offices

25                  <sup>48</sup> Crisafulli Decl. ¶ 6, Ex. D, at 46:19-47:24.

26                  <sup>49</sup> *Id.*, ¶ 5, Ex. C, at 92:10-93:7; 97:8-99:22; *Id.*, ¶ 3, Ex. A, at 12:22-13:22; 34:6-19. Compare  
 27 those unequivocal statements with plaintiff's self-serving version, *supra*, at 5 & n.29; Pl.  
 28 brief, at 7-9

<sup>50</sup> *Id.*, ¶ 6, Ex. D, at 41:7-43:4.

<sup>51</sup> See L'Oréal's initial brief, at 10 & n.4 (higher jurisdictional barrier for a foreign defendant).

<sup>52</sup> *See supra*, at 7-9.

1 and documents are in France. *See* L'Oréal's initial brief at 10. Whether LUSA asked questions  
 2 of French trademark counsel is irrelevant to the burden of L'Oréal's litigating in the U.S.<sup>53</sup>

3       **Conflict With Sovereignty Of France.** Plaintiff's argument that that the exercise of  
 4 jurisdiction would "not offend French sovereignty" is illogical. In the context of this litigation,  
 5 there already has been a substantial conflict between French law and U.S. discovery obligations  
 6 that could expose L'Oréal to criminal liability and fines. *See supra*, at 4-5. Moreover, L'Oréal's  
 7 only connection to this lawsuit is through the actions of its U.S. subsidiary, and that does not  
 8 outweigh the interest of a sovereign nation in the control and protection of its own citizens.

9       **The Existence Of An Alternative Forum.** Plaintiff inaccurately states that L'Oréal has  
 10 proposed the Trademark Office as an alternate forum. *See* L'Oréal's initial brief at 10.  
 11 Additionally, plaintiff cites no support for its proclamation that a judgment from a French court  
 12 "would be difficult to enforce in the United States." Pl. brief at 20. In all events, plaintiff has  
 13 offered no plausible reason why the courts of France are not an adequate alternative forum to  
 14 litigate a dispute based on the alleged tortious conduct of a French corporation.

15       **Extent of Purposeful Interjection.** Because this factor is parallel to the minimum  
 16 contacts analysis for jurisdictional purposes, if L'Oréal's contacts with the forum are not  
 17 sufficient to support jurisdiction, those same contacts are not sufficient to demonstrate purposeful  
 18 interjection. *See supra*, at 9-12; L'Oréal's initial brief, at 10-11.

19       **Forum State's Interest.** Because any conduct alleged to have occurred and caused injury  
 20 in California is attributable to LUSA, California's interest in "providing an effective means of  
 21 redress for its residents" can be accomplished regardless of whether L'Oréal is a party.

22       **Most Efficient Forum For Judicial Resolution.** Merely because plaintiff believes that  
 23 litigating in California would allow it to resolve any issues with L'Oréal does not make California  
 24 the "most efficient" forum. It is not the most efficient forum where, as here, the defendant is a  
 25 foreign corporation with no contacts with the forum and no presence in the forum or in the U.S.

26       **Convenient and Effective Relief for Plaintiff.** L'Oréal is not a necessary party to this  
 27 lawsuit. L'Oréal employees do not have any information regarding the trademark at issue other

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28<sup>53</sup> *See supra*, at 8 & n.37.

1 than lab results already provided to LUSA and what was provided to them by LUSA. Thus,  
 2 discovery responses from LUSA will provide plaintiff with all the evidence relating to its claim.  
 3 Moreover, if LUSA is found to infringe plaintiff's marks, the court could preclude it from using  
 4 the BARE NATURALE mark in the United States independent of the license agreement with  
 5 L'Oréal. L'Oréal had nothing to do with the claimed false advertising. *See supra*, at 5 & n.29.

6       **F.     L'Oréal is Not Subject to General Jurisdiction in the United States**

7               Plaintiff asserts that L'Oréal is subject to general jurisdiction in the United States  
 8 pursuant to Fed. R. Civ. Pro. 4(k)(2). Although plaintiff attempts to conflate the requirements for  
 9 general and specific jurisdiction under Rule 4(k)(2), “[t]he due process requirements for general  
 10 personal jurisdiction are more stringent than for specific personal jurisdiction, and require a  
 11 showing of continuous and systematic general business contacts between the defendant and the  
 12 forum state.” *Consol. Dev. Corp. v. Sherritt, Inc.*, 216 F.3d 1286, 1292 (11th Cir. 2000).  
 13 Additionally, a nonresident’s contacts with the forum that “are unrelated to the litigation must be  
 14 substantial in order to warrant the exercise of personal jurisdiction under Rule 4(k)(2).” *Id.*

15               Plaintiff relies solely on United States travel by L'Oréal employees; however, such  
 16 travel is unrelated to the allegations of this lawsuit<sup>54</sup> and does not satisfy the “stringent” standard  
 17 of “continuous and systematic general business contacts” with the United States that would make  
 18 the exercise of jurisdiction appropriate. That standard has been articulated as requiring “extensive  
 19 contacts between a defendant and a forum.” *Submersible Sys., Inc. v. Perforadora Cent., S.A.*,  
 20 249 F.3d 413, 419 (5th Cir. 2001) (emphasis added). In *Submersible*, the court held that  
 21 “[p]urchasing equipment in a forum and traveling to that forum on related business are, without  
 22 more, insufficient to confer personal jurisdiction when the plaintiff's cause of action does not  
 23 arise out of those purchasing activities.” Additionally, the court noted that the Supreme Court has  
 24 “upheld an exercise of personal jurisdiction when the suit was unrelated to the defendant's  
 25 contacts with a forum *only once*.” *Id.* at 419 (emphasis added).

26               Notably, the Ninth Circuit recently expressed disdain for jurisdiction under  
 27 4(k)(2): “[I]n the fourteen years since Rule 4(k)(2) was enacted, none of our cases has

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 <sup>54</sup> Sherman Decl., ¶ 6.

countenanced jurisdiction under the rule.” *Holland Am. Line Inc. v. Warstila N. Am., Inc.*, 485 F.3d 450, 462 (9th Cir. 2007). This case is no exception.

#### **G. Rule 37 Sanctions are Inappropriate**

The Supreme Court has stated that a court's discretion to impose sanctions under Rule 37(b)(2) is limited by due process requirements and sanctions must be "just." *Ins. Corp. of Ireland v. Compagnie des Bauxites de Guinee*, 456 U.S. 694 (1982). It found extraordinary circumstances making sanctions just where the responding party had not made a conscientious effort to respond to discovery, *the district court issued multiple orders and issued warnings that failure to comply would result in the specific sanction imposed.* *Id.* at 707-08 (emphasis added).

L'Oréal has made good faith efforts to fully comply with discovery in this case, including, responding to and supplementing responses to interrogatories, producing witnesses for depositions in the U.S., and sending two associates to Paris to gather responsive information. L'Oréal initially cooperated without requiring plaintiff to follow Hague Convention formalities; however, based on recent developments in French law, L'Oréal cannot waive those requirements. *See supra*, at 5. L'Oréal has not attempted to obfuscate or delay; rather, it has sought to cooperate and comply with its discovery obligations and continues to do so. Accordingly, it would be unjust and violate due process for this Court to find personal jurisdiction as a sanction against conduct that has been neither egregious nor the subject of a willful violation of a court order.

#### **IV. CONCLUSION**

As set forth above, L'Oréal is not subject to general or specific jurisdiction in California and does not have the requisite "substantial, continuous and systematic contacts" to be subject to general jurisdiction. Additionally, L'Oréal has not violated any discovery order and should not be made the subject of personal jurisdiction as a sanction.

DATED: April 18, 2008

PAUL, HASTINGS, JANOFSKY & WALKER LLP

By \_\_\_\_\_ /s/ Robert L. Sherman  
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